

Uganda is a country of great potential, with a growing, youthful population, an agrarian-based - though diversifying - economy, and strong economic growth. Uganda has made progress reducing poverty, though 34.6% of the population still live on less than \$1.9 per day. Education, health and other socio-economic indicators remain poor, though the country aims to achieve its Vision 2040 goal to become a competitive upper-middle income country. Youth unemployment is a major problem. Uganda has one of the youngest populations in the world with over 60% of the population below the age of 18. The unemployment rate for young people ages 15–24 is 83%.

Additionally, more than half a million refugees and asylum seekers have sought safety in Uganda, making it Africa's third-largest refugee hosting country. Uganda is widely recognized for progressive and forward-thinking refugee and asylum policies. Refugees have access to the same services as Ugandan nationals, and have the right to work and to establish their own businesses. However, local healthcare services, water and sanitation systems, and schools are struggling to cope with the additional population.



POPULATION



42.8 million
(World Bank, 2017)

GNI PER CAPITA



USD 600
(World Bank, 2017)

OUR PROGRAMMES

BRAC Uganda launched its first pilot programmes in 2006. Through its unparalleled network of 159 branches across 80 districts, BRAC Uganda creates large scale, positive changes through a holistic and integrated set of programmes in Microfinance, Agriculture, Food Security and Livelihood (AFSL), Empowerment and Livelihoods for Adolescents (ELA), Education, Early Childhood Development (ECD), Ultra-poor graduation, Health, Nutrition, and WASH, and a Seed Social Enterprise. BRAC also operates a highly capable Independent Research and Learning Unit in Uganda.

OUR TEAM



BRAC Uganda has a total staff of **2,512**, of which **84%** are women and **98%** are Ugandan nationals. Within the Country Management Team, **40%** of the staff are women.

CURRENT GRANTS

PROGRAMME	PROJECT	DONOR	STARTING DATE	DURATION	BUDGET (USD IN MILLIONS)
ELA	Better Life for Girls	UNFPA	July 2016	3 years	2.6 m
	OVAYEE	OAK Foundation	2017	2 years	0.42 m
	SCOPE	Ministry of Gender, Labour and Social Development	January 2018	1 year	0.18 m
	GOAL	Standard Chartered	January 2018	1 year	0.16 m
	Skills Development Fund	Enabel	January 2018	1 Year	0.3 m
	ARSDP	Uganda National Roads Authority	2017	2 Years	0.36 m
Education	The Play Lab	The LEGO Foundation	2015	5 years	1.7 m
	Education, Empowerment and Life-skills for Adolescent Girls and Young Children	NORAD	June 2018	5 years	1 m
	Scholarship	MasterCard Foundation	November 2012	8 years	47 m
	Education Transition (BTJET)	Master Card Foundation	2018	2 Years	1.1m
Health	CHP Program	Living Goods, CIFF, ELMA, UBS Fund Foundation	2015	3 Years	14 m
	Vision Spring	Vision Spring	2017	3 Years	0.06 m
	Sanitation 4 Health	TetraTech/USAID	2018	4 Years	1.4 m
Ultrar-Poor Graduation	The Ultra-Poor: Graduation Pilot	Cartier, Medicor and AESTUS Fund	Feb 2016	3 years	2.0 m
Emergency Response Programme	International Emergency Preparedness Program: Phase-2	Bill and Melinda Gates Foundation	November 2017	3 years	0.33 m
	Social Economic & Livelihood Empowerment Project for Women and Youth (SLEP)	NoVo Foundation	January 2018	1 years	0.15 m
Agriculture, Food Security and Livelihood (AFSL)/ JSDF	Innovation, Integrated Approach to Enhance Smallholder Family Nutrition Project	Japan Social Development Fund through World Bank	January 2014	3 years	2.9 m

MONITORING HIGHLIGHTS

PROGRAMME/PROJECT	KEY PERFORMANCE INDICATORS	ANNUAL TARGET 2018	ACHIEVEMENT (SEPTEMBER 2018)	% ACHIEVED
Scholarship	Number of Scholars received stipends	3398	2184	64
Health	Number of U-5 children provided treatment	617200	432784	70
	Number of antenatal care services provided	634832	514390	81
	Number of postnatal care services provided	74944	29862	40
Ultra-poor Graduation	Number of youth groups that are able to sell produce in markets	75	58	77
Total Microfinance (all products)	Number of total borrowers (cumulative)	223,007	202,732	90.9
	Loan disbursement (million in USD)	106.19	72.58	68.4
	Operational Self Sufficiency	167.3	120.74	72.2

KEY ACHIEVEMENTS

- The Microfinance Programme has made progress on transforming the microfinance company into a Tier 2 Credit Institution mandated to intermediate savings deposits.
- Our Health Programme was awarded a certificate of Appreciation from Kyebando Nsooba Village Urban Council in recognition of its outstanding service to the community.
- Our Social Enterprise 'BRAC Seed' has opened its first outlet in the agro-input hub located in Kampala - this has boosted sales significantly.
- 66% Senior 4 scholars passed in grade 1 (best grade)



CHALLENGES

- **Project sustainability:** Projects are ending. For example, ELA clubs, and the community health worker model and funding for sustaining their impact is constrained.
- **Microfinance:** High cost of operations is a challenge, as is the high loan default by borrowers leading to a high PAR and the need to invest heavily on loan monitoring.
- **Staff retention:** There is a struggle to attract and retain experienced staff.

PRIORITIES FOR 2019



- Invest on fundraising and communication efforts to increase the organization's visibility. We will be developing and rolling out both a fundraising and communications strategy.
- Recruit new technical specialists for various programmes to strengthen implementation, and position BRAC as a knowledge hub.
- Recruit more women in leadership roles, achieving at least a 50:50 ratio.
- Develop, pilot and roll out new and innovative financial products and services including savings deposit accounts, and new loan products.
- Start Agriculture, Food Security and Livelihood programme by using lesson learned from previous Agri-nutrition project through seeking fund from World Bank, European Union and other donor